# CRRA BOARD MEETING JAN. 27, 2011



100 Constitution Plaza • Hartford • Connecticut • 06103 • Telephone (860)757-7700 Fax (860)757-7745

### **MEMORANDUM**

TO:

**CRRA Board of Directors** 

FROM:

Moira Benacquista, Secretary to the Board/Paralegal

DATE:

Jan. 25, 2011

RE:

Notice of Special Telephonic Meeting

There will be a special telephonic meeting of the Connecticut Resources Recovery Authority Board of Directors on Thursday, Jan. 27, 2011 at 9:30 a.m. The meeting will be available to the public in the Board Room of 100 Constitution Plaza, Hartford, Connecticut.

Please notify this office of your attendance at (860) 757-7787 at your earliest convenience.

#### Connecticut Resources Recovery Authority Special Telephonic Board of Directors Meeting

Agenda Jan. 27, 2011 9:30 AM

#### I. Pledge of Allegiance

#### II. Public Portion

A ½ hour public portion will be held and the Board will accept written testimony and allow individuals to speak for a limit of three minutes. The regular meeting will commence if there is no public input.

#### III. Minutes

- 1. <u>Board Action</u> will be sought for the approval of the Dec. 2, 2010, Special Board Meeting Minutes (Attachment 1).
- 2. <u>Board Action</u> will be sought for the approval of the Dec. 16, 2010, Regular Board Meeting Minutes (Attachment 2).

1.a Action Items

#### IV. Board Committee Reports

- A. Finance Committee Reports
  - 1. <u>Board Action</u> will be sought Regarding Southwest Division Budget (Attachment 3).
- B. Policies & Procurement Committee
  - 1. <u>Board Action</u> will be sought for the Resolution Regarding a Contract with Clean Harbors Environmental Services, Inc. for the Delivery of Contouring and Cover Soil to the Hartford Landfill (Attachment 4).
  - 2. <u>Board Action</u> will be sought for the Resolution Regarding a Contract with Environmental Services, Inc. for the Delivery of Contouring and Cover Soil to the Hartford Landfill (Attachment 5).
  - 3. <u>Board Action</u> will be sought for the Resolution Regarding Municipal Solid Waste Management Services Agreements (Attachment 6).
  - 4. <u>Board Action</u> will be sought for the Resolution Regarding Purchase and Installation of a New Instrument Air Compressor and Associated Equipment for the Mid-Ct Power Block Facility (Attachment 7).
  - 5. <u>Board Action</u> will be sought for the Resolution Regarding Emergency Procurements for Repairs for A Failed 1250 HP Secondary Shredder Motor (Attachment 8).

- 6. <u>Board Action</u> will be sought for the Resolution Regarding the Authorization of Change Order for the Ash Load-out Building Construction Project at the Power Block Facility (Attachment 9).
- C. Organizational Synergy & Human Resources Committee Report
  - 1. <u>Board Action</u> will be sought for the Resolution Regarding Contract for Benefits Broker of Record (Enclosed Separately).

#### V. Chairman and President's Reports

#### VI. Executive Session

An Executive Session will be held to discuss pending litigation, real estate acquisition, pending RFP's, and personnel matters with appropriate staff.

1. <u>Board Action</u> will be sought Regarding Additional Projected Legal Expenditures (Attachment 10).

## TAB 1

#### CONNECTICUT RESOURCES RECOVERY AUTHORITY

#### FOUR HUNDRED AND EIGHTY FOURTH DEC. 2, 2010

A special meeting of the Connecticut Resources Recovery Authority Board of Directors was held on Thursday, Dec. 2, 2010, in the Board Room at CRRA Headquarters, 100 Constitution Plaza, Hartford, Connecticut. Those present by telephone were:

Directors:

Chairman Pace

Vice-Chairman Jarjura

Louis Auletta David B. Damer Timothy Griswold

Dot Kelly Mark Lauretti Theodore Martland

Nicholas Mullane (present by telephone)

Ron Van Winkle

Bob Painter, Mid-Connecticut Project Ad-Hoc Steve Wawruck, Mid-Connecticut Project Ad-Hoc

#### Present from CRRA in Hartford:

Tom Kirk, President
Jim Bolduc, Chief Financial Officer
Peter Egan, Director of Environmental Affairs & Development
Ron Gingerich, Development Environmental Compliance and IT Manager
Laurie Hunt, Director of Legal Services
Paul Nonnenmacher, Director of Public Relations
Virginia Raymond, Senior operations Analyst
Moira Benacquista, Board Secretary/Paralegal

Also present were: John Pizzimenti of USA Hauling & Recycling and Jim Sandler, Esq., of Sandler & Mara.

Chairman Pace called the meeting to order at 10:05 a.m. and said that a quorum was present.

#### **PLEDGE OF ALLEGIANCE**

Chairman Pace requested that everyone stand for the Pledge of Allegiance, whereupon the Pledge of Allegiance was recited.

#### **PUBLIC PORTION**

Chairman Pace said that the agenda allowed for a public portion in which the Board would accept written testimony and allow individuals to speak for a limit of three minutes.

As there were no members of the public present wishing to speak, Chairman Pace proceeded with the meeting agenda.

#### **EXECUTIVE SESSION**

Chairman Pace requested a motion to enter into Executive Session to discuss pending litigation, real estate acquisition, pending RFPs, and personnel matters with appropriate staff. The motion, made by Director Damer and seconded by Director Martland, was approved unanimously. Chairman Pace asked the following people join the Directors in the Executive Session:

Tom Kirk
Jim Bolduc
Peter Egan
Ron Gingerich
Laurie Hunt
Paul Nonnenmacher
Virginia Raymond

The motion to move into Executive Session was approved unanimously by roll call. Chairman Pace, Vice-Chairman Jarjura, Director Auletta, Director Damer, Director Griswold, Director Kelly, Director Lauretti, Director Martland, Director Mullane, Director Painter, Director Van Winkle, and Director Wawruck voted yes.

Directors	Aye	Nay	Abstain
Chairman Pace	X		
Vice-Chairman Jarjura	X		
Louis Auletta, Jr.	X		
David Damer	X		
Timothy Griswold	Х		
Dot Kelly	X		
Mark Lauretti	X		
Ted Martland	X		
Nicholas Mullane	Х		
Ron Van Winkle	X		
Ad-Hocs			
Bob Painter, Mid-Ct	Х		
Steve Wawruck, Mid-Ct	Х		

The Executive Session began at 10:05 a.m. and concluded at 1:15 p.m. Chairman Pace noted that no votes were taken in Executive Session.

The meeting was reconvened at 1:15 p.m., the door to the Board room was opened, and the Board secretary and all members of the public were invited back in for the continuation of public session.

#### **ADJOURNMENT**

Chairman Pace requested a motion to adjourn the meeting. The motion to adjourn was made by Director Damer and seconded by Director Martland and was approved unanimously.

There being no other business to discuss, the meeting was adjourned at 1:15 p.m.

Respectfully submitted,

Moira Benacquista

Secretary to the Board/Paralegal

## TAB 2

#### CONNECTICUT RESOURCES RECOVERY AUTHORITY

#### FOUR HUNDRED AND EIGHTY-FOURTH

#### **DECEMBER 16, 2010**

A regular meeting of the Connecticut Resources Recovery Authority Board of Directors was held on Thursday, Dec. 16, 2010, in the Board Room at 211 Murphy Rd., Hartford, Connecticut. Those present in Hartford were:

Directors:

Chairman Pace

Vice-Chairman Jarjura (present beginning 10:15 a.m.)

Louis J. Auletta, Jr. (present by telephone beginning 10:20 a.m.)

David B. Damer Timothy Griswold

Dot Kelly

Mark Lauretti (present beginning at 10:00 a.m.)

Theodore Martland

Nicholas Mullane (present beginning 10:05 a.m.)

Ron Van Winkle

Stephen Edwards, Bridgeport Project Ad-Hoc Mark Tillinger, Bridgeport Project Ad-Hoc Warren Howe, Wallingford Project Ad-Hoc

Bob Painter, Mid-CT Project Ad-Hoc

Steve Wawruck, Mid-CT Project Ad-Hoc (present beginning 10:30 a.m.)

#### Present from CRRA:

Tom Kirk, President

Jim Bolduc, Chief Financial Officer

Mike Bzdyra, Government Relations Liaison

Jeffrey Duvall, Director of Budgets and Forecasting

Thomas Gaffey, Director of Recycling and Enforcement

Ron Gingerich, Development, Environmental Compliance & IT Manager

Peter Egan, Director of Environmental Affairs & Development

Laurie Hunt, Director of Legal Services

Paul Nonnenmacher, Director of Public Affairs

Virginia Raymond, Senior Operations Analyst

Moira Benacquista, Board Secretary/Paralegal

Also present were: Connecticut Network (CT-N State Public Affairs Television and Streaming Network), Peter Boucher, Esq. and John Farley, Esq. of Halloran & Sage; Larry DeBear of the Rocky Hill Town Council; Richard Goldstein, Esq. of McElroy, Deutsch, Mulvaney & Carpenter/PH, LLP; Tom Gormely of the Town of Middlebury; Jim O'Brien of Jim O'Brien & Associates; Larry Persico, Esq. of Brown Rudnick; John Pizzimenti of USA Hauling & Recycling; Jim Sandler, Esq., of Sandler & Mara; Jerry Tyminski of SCARRA and Cheryl Thibeault of Covanta.

Chairman Pace called the meeting to order at 9:38 a.m. and said that a quorum was present.

#### PLEDGE OF ALLEGIANCE

Chairman Pace requested that everyone stand for the Pledge of Allegiance, whereupon the Pledge of Allegiance was recited.

#### APPROVAL OF THE MINUTES OF THE NOV. 18, 2010 REGULAR BOARD MEETING

Chairman Pace requested a motion to approve the minutes of the Nov. 18, 2010, Regular Board Meeting. Director Martland made a motion to approve the minutes, which was seconded by Director Painter.

The motion to approve the minutes as amended and discussed was approved unanimously by roll call. Chairman Pace, Director Damer, Director Edwards, Director Griswold, Director Howe, Director Kelly, Director Martland, Director Painter, Director Tillinger, and Director Van Winkle voted yes.

Directors	Aye	Nay	Abstain
Michael Pace, Chairman	X		
David Damer	X		
Timothy Griswold	· X		
Dot Kelly	X		
Theodore Martland	X		
Ron Van Winkle	X		
Ad-Hocs			
Steve Edwards, Bridgeport	X		
Mark Tillinger, Bridgeport	Х		
Bob Painter, Mid-Conn	X		
Warren Howe, Jr. Wallingford	X		

#### RESOLUTION REGARDING THE AUTHORITY OPERATING & CAPITAL BUDGETS

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director Martland:

**RESOLVED:** That the fiscal year 2012 Authority Operating and Capital Budgets be adopted substantially in the form as presented and discussed at this meeting.

Director Van Winkle seconded the motion.

Mr. Bolduc said the Authority budget is the general budget for CRRA's projects and divisions. He said historically the Operating and Capital budget needs to be approved first and then reallocated to the other projects such as the Southwest Division, the Southeast SCRRRA budget, and the Mid-Connecticut budget, which are then brought to the Finance Committee and the full Board for approval.

Mr. Bolduc said this item was brought to the Finance Committee and was discussed at length before being approved. He said management tries to direct charge as much as possible costs associated with labor and non-labor items. Mr. Bolduc said the detail on personnel and non-personnel services and the break down by operating department has been provided.

Mr. Bolduc reviewed the significant items in this year's budget. He said the payroll and payroll related items reflect Medicare, tax, and social security, all government related items which CRRA pays out as part of personnel costs as well as employees' benefits and benefits administration. Mr. Bolduc said CRRA does not have a defined benefit plan but rather a 401k plan. He said there has been a reduction from FY'10 actuals to FY'12 proposed which is part of an evolutionary process of project alignment as they come to MSA culminations.

Mr. Bolduc explained over the last three years management moved (from an accounting perspective) away from defined projects established in the 70's such as the Bridgeport, Wallingford, Southeast and the Mid-Conn project. He said the Bridgeport project came to culmination about two years ago and services are still provided to that area known as the Southwest Division. Mr. Bolduc said originally the projects were structured around the issuance of bonds needed to construct those facilities.

Mr. Bolduc said the Bridgeport and Wallingford Projects no longer exist as the bonds are paid off however, there are still costs incurred by management for administration activities for the current division activities. He said management has a presence for 25,000 tons in Wallingford and as a result there are costs for managing those items. Mr. Bolduc said as a result management has changed the methodology for allocation which is contained in the package for reference. He said the methodology is similar to those used historically by utilities in the State of Connecticut for allocating costs which tries to eliminate bias on any one activity.

Mr. Bolduc said the other large change in the methodology concerns labor. He said the goal is to direct allocate dollars to the extent possible. Mr. Bolduc said for example there are large compliments of employees which work strictly on the museum and that time is direct charged for those people. He explained these efforts provide a better representation of administrative costs.

Chairman Pace explained the original Bridgeport Project and Wallingford Project agreements provided for those facilities to eventually become privately owned, agreements which the Board had to adhere to. He said the CRRA model has been changed and as a result the cost allocation has also changed. Chairman Pace asked management to speak to the overall reduction on page nine.

Mr. Kirk said the evolution from a Project to a system model has prompted many changes in how management allocates and has also provided opportunities for significant savings. He said the combination has resulted in about a 25% reduction in expenditures. Mr. Kirk said management had anticipated the reduction due to new approach within the system as opposed to the Project approach. He said the significant savings are reflected in the lower tip fees for member towns and customers.

Director Edwards asked if the \$2.00 per ton service fee for the Southwest division will be reduced. Mr. Kirk replied no. He said at the request of the towns a flat price was provided. Mr. Kirk said he reminded those towns that if the project does better than expected a flat fee would not allow for any return to the towns of that savings. He said in the unique case of the Bridgeport towns that \$2.00 is a flat fee which comes in as revenue and expenses are what they are, he said if the expenses cost more than

anticipated the towns would get the benefit without additional costs. Director Edwards asked if there is a way to note that surplus going forward. He asked how management will show that revenue in the future.

Mr. Bolduc said there are certain fixed fee arrangements. He said management calculates the fee of \$2.00 a ton and then rolls those revenues back up and any residual is rolled back up and reallocated at the CRRA level. Mr. Bolduc said Southwest receives a portion of any surplus along with everyone else.

Mr. Kirk said he believes Director Edwards's next question to be whether there was in fact a surplus from the \$2.00 fixed fee. Director Edwards said he believes the \$2.00 fee shows that CRRA has effectively been keeping administrative costs down. He said two year ago those costs were running around \$2.00 a ton and perhaps a two year contract would have been a good idea for the Bridgeport towns.

Director Martland said he approves of the change in allocation. He said when he first joined the Board the Project method was used which could be misleading in terms of how it portrayed administrative costs.

Director Kelly said the documentation CRRA has put forth has been outstanding. She said as a Board member she is very pleased and comfortable with management's desire to offer the State of Connecticut a public option to help manage waste, a difficult issue for everyone involved.

Director Van Winkle noted that the Finance Committee met on this issue the week prior, spent a considerable amount of time and discussion on it, and approved the item.

Chairman Pace said for the record that every item which comes to the Board is first brought for discussion and approval to the Finance Committee, Organizational Synergy & Human Resources Committee, or the Policies & Procurement Committee where it is discussed and vetted at length.

The motion to approve the minutes as amended and discussed was approved by roll call. Chairman Pace, Director Damer, Director Griswold, Director Kelly, Director Martland, and Director Van Winkle voted yes.

Directors	Aye	Nay	Abstain
Michael Pace, Chairman	Х		
David Damer	Х		
Timothy Griswold	X		
Dot Kelly	X		·
Theodore Martland	X		
Ron Van Winkle	Х		
Ad-Hocs			
Steve Edwards, Bridgeport			
Mark Tillinger, Bridgeport			
Bob Painter, Mid-Conn			
Warren Howe, Jr. Wallingford			

#### RESOLUTION REGARDING BRIDGEPORT REVIEW & DISTRIBUTION

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director Martland:

WHEREAS, the Bridgeport Project officially ended on December 31, 2008; and

WHEREAS, on July 23, 2009, the Connecticut Resources Recovery Authority's (the "Authority") Board of Directors (the "Board") reviewed and approved the consolidation of various activities and assets and accounts relating to the Bridgeport Project in order to set funds aside prior to a distribution of Bridgeport Project-related funds to the towns that were members of the former Bridgeport Project; and

WHEREAS, on September 24, 2009 the Board reviewed and approved the transfer of remaining assets and accounts that are necessary for the continuation of other activities of the former Bridgeport Project in order to avoid comingling with other Bridgeport Project funds and arrived at a dollar amount to be distributed; and

WHEREAS, the former President of the Bridgeport Solid Waste Advisory Board approved the methodology of distribution of funds to the former Bridgeport Project towns, which will be the pro rata of each town's weighted average delivery and minimum commitment to the Bridgeport Project during the immediate past five years; and

WHEREAS, on October 29, 2009, the Board approved the first distribution of Bridgeport Project-related funds to the towns that were member of the former Bridgeport Project; and

WHEREAS, the installation of the groundwater well will not occur until spring 2011 and funds therefore should be transferred to the Waterbury Landfill Post Closure Reserve; and

**WHEREAS**, there are currently sufficient funds in the Bridgeport Post Project Reserve to make another distribution of funds.

**NOW, THEREFORE**, it is

**RESOLVED:** that the amount of \$967,528.78 be distributed to the 18 former Project towns in the percentage values and dollar amounts as follows:

Municipality:	<u>Percentage:</u>	 <u>Distribution:</u>
Bethany	0.37%	\$ 3,579.86
Bridgeport	17.21%	\$ 166,511.70
Darien	2.59%	\$ 25,059.00
East Haven	3.48%	\$ 33,670.00
Easton	0.73%	\$ 7,062.96
Fairfield	11.32%	\$ 109,524.26
Greenwich	13.15%	\$ 127,230.03
Milford	10.08%	\$ 97,526.90
Monroe	2.84%	\$ 27,477.82
Norwalk	11.77%	\$ 113,878.14
Orange	1.51%	\$ 14,609.68
Shelton	4.69%	\$ 45,377.10
Stratford	6.42%	\$ 62,115.35
Trumbull	4.84%	\$ 46,828.39
Weston	1.28%	\$ 12,384.37
Westport	4.66%	\$ 45,086.84
Wilton	2.22%	\$ 21,479.14
Woodbridge	0.84%	\$ 8,127.24
Total	100.00%	\$ 967,528.78

**FURTHER RESOLVED**: that \$5,000.00 be transferred from the Bridgeport Post Project Reserve to the Waterbury Landfill Post Closure Reserve.

Director Van Winkle seconded the motion.

Mr. Bolduc said the original projects were envisioned as coming to closure when the MSA's expired and the bonds were paid off which occurred with the Bridgeport project two years ago. He said unlike the State or municipalities which do not end, the project did and while the contracts went away there are still responsibilities which CRRA has. Mr. Bolduc cited for example CRRA's responsibility to oversee two landfills which were part of the Bridgeport project as part of the Connecticut Department of Environmental Protection (hereinafter referred to as "CT DEP") rules and in order for CRRA to oversee those funds dollars must be provided.

Mr. Bolduc said a snapshot of the balance sheet was taken when the Bridgeport project came to an end. He said there were outstanding accounts payable and receivables at that point, summaries of which were provided to the towns. Mr. Bolduc said the summaries list what the item is, the amount reserved for, when that item would be completed, a status column, summary of the dollars spent against it and lastly the amount available for distribution.

Mr. Bolduc said management accumulates any surplus in these amounts over time in order to provide a cost effective check distribution. He said at this point a little over \$967,528 is available to be distributed back to the towns.

Mr. Bolduc said this distribution follows the prior original distribution pattern based on a five year average of the tonnage which was brought into the facility and was agreed to by the eighteen Southwest member towns.

Director Tillinger said from his perspective due diligence was taken and he was very comfortable with the distribution.

Director Edwards said this is the same process which was followed for the first distribution and there were no complaints. He said the towns will be very happy to see this money. Director Lauretti agreed.

Mr. Bolduc said in addition about \$30 million has been returned to the Wallingford Project towns including Meriden, Cheshire, North Haven, Hamden, and of course Wallingford. Chairman Pace said funds were also returned to the Mid-Connecticut Project and further funds will be returned to the Bridgeport project in the future.

Director Griswold noted that \$5,000 is also being transferred into the Waterbury post-closure reserve as part of the motion.

The motion was approved unanimously by roll call. Chairman Pace, Director Damer, Director Edwards, Director Griswold, Director Kelly, Director Lauretti, Director Martland, Director Tillinger, and Director Van Winkle voted yes.

Directors	Aye	Nay	Abstain
Michael Pace, Chairman	Х		
David Damer	X		
Timothy Griswold	X		
Dot Kelly	X		
Mark Lauretti	Х		
Theodore Martland	Х		
Ron Van Winkle	X		
Ad-Hocs			
Steve Edwards, Bridgeport	Х		
Mark Tillinger, Bridgeport	X		
Bob Painter, Mid-Conn			
Warren Howe, Jr. Wallingford			

## RESOLUTION REGARDING EXPENDITURES FROM THE FACILITY MODIFICATION RESERVE

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director Damer:

**RESOLVED:** That the Board of Directors hereby approves an increase to budgeted expenditures from the Mid-Connecticut Facility Modification Reserve during fiscal year 2011, substantially as presented and discussed this meeting.

Director Kelly seconded the motion.

Director Damer said this motion concerns replacement work on the secondary super heater part of the boiler at the power generating side of the Mid-Connecticut Project. He said the super heater is the part of the boiler which superheats steam for maximum efficiency. Director Damer said in accordance with their contract, CRRA's contractor Covanta is replacing the secondary super heater tubing with a low grade standard tubing material. He explained management has chosen to upgrade the replacement to get a longer useful life out of the material as the work is being done regardless.

Mr. Kirk said this modification is an opportunity to use the five year capital plan funds for substantial repair of the secondary super heater which takes advantage of the fact that Covanta under their contract and responsibility is dutifully making secondary superheater change outs this year. He explained management is supplementing that spending to buy thicker wall tubing and different metallurgy to enhance the life of the boiler secondary super heater.

Mr. Kirk referred to a document illustrating the cross section of the boiler at the Mid-Connecticut facility. He said the refuse burns on the grate system where flue gases rise up through the tube walled furnaces through the super heater sections. He said the primary and secondary superheaters heat steam generated from water which is initially heated at the base of the furnace, and is further heated at a higher temperature than the boiling point to make the turbine run more efficiently. Mr. Kirk said the pipes filled with water are susceptible to corrosion and erosion and are routinely maintained by CRRA operators as needed.

Mr. Kirk explained management is changing the focus of spending from one section to another to take advantage of the change out. He said the supplemental spending will be used to increase wall thickness and metallurgy to enhance the life of the boiler.

Chairman Pace said the financial summary indicates there are sufficient funds for this activity.

The motion was approved unanimously by roll call. Chairman Pace, Vice-Chairman Jarjura, Director Damer, Director Griswold, Director Kelly, Director Lauretti, Director Martland, Director Painter, and Director Van Winkle voted yes.

Directors	Aye	Nay	Abstain
Michael Pace, Chairman	Х		
Vice-Chairman Jarjura	X		
David Damer	Х		
Timothy Griswold	X		
Dot Kelly	Х		
Mark Lauretti	X		
Theodore Martland	X		
Ron Van Winkle	X		
Ad-Hocs			
Steve Edwards, Bridgeport			
Mark Tillinger, Bridgeport			
Bob Painter, Mid-Conn	X		
Warren Howe, Jr. Wallingford			

## RESOLUTION REGARDING CONTRIBUTION TO PRODUCT STEWARDSHIP INSTITUTE TO SUPPORT MATTRESS RESPONSIBILITY INITIATIVE

Chairman Pace requested a motion regarding the above-captioned matter. The following motion was made by Director Damer:

**RESOLVED:** That the Board of Directors hereby approves funding in the amount of \$20,000 to support an Initiative by the Product Stewardship Institute to develop a program for management of mattresses, substantially as discussed and presented herein.

Director Kelly seconded the motion.

Director Damer said this resolution concerns mattress disposal which has been a long-term problem for the member towns. He said this program was put together to develop a producer responsibility program in Connecticut for mattress disposal, similar to those of electronic recycling programs. Director Damer said the Product Stewardship group has put together a proposal from a multistakeholder group which would work together to create these deals. He said Connecticut would be the leader in this program and while the initiative is looking for \$40,000 over all management is suggesting that CRRA put forth \$20,000. Director Damer said Covanta Energy and the City of Austin Texas have also pledged to contribute. He noted this item had also been vetted and approved by the Mid-Connecticut Project Municipal Advisory Committee (hereinafter refer to as "MAC").

Chairman Pace asked Director Kelly to comment as she has graciously agreed to work with the CT DEP and others to bring this initiative forth.

Director Kelly said this initiative is the type of benefit which CRRA can offer. She said the alternative is for each town to figure out the kinds of waste streams each town can offer individually. Director Kelly said the public work directors of the member towns have a lot on their plates. She said CRRA allows for maximum efficiency in reduction of this waste.

Director Kelly said that mattresses are complicated to dispose of due to their metals, covers and polymers and deconstructing mattresses results in valuable material. She said similar to electronics recycling this initiative will have the original purchaser bear the cost of ultimate disposal which will be reduced due to the value of the raw materials.

Chairman Pace said CRRA is dedicated to resource recovery and has worked with the member towns consistently to solve this problem. He asked Director Griswold to comment on CRRA's work with the MAC Committee on this issue. Director Griswold said many of the member towns and cities have problems with mattresses which are often abandoned on streets and in the woods. He said communities which have these problems are pleased that CRRA is taking up a more global solution for Connecticut. Director Griswold said although it is large investment there may be an eventual pay off. He said the MAC Committee representatives in these communities where the problem is prevalent are very pleased.

Chairman Pace said this is a State wide initiative. Director Martland added that bed bug infestation has added further complications to the mattress disposal problem. Director Kelly said the initiative is aware of this complication.

Mr. Kirk said there was initially a question of how CRRA will allocate these costs. He said as this is a State wide issue it will be allocated over all CRRA costs.

The motion was approved unanimously by roll call. Chairman Pace, Vice-Chairman Jarjura, Director Damer, Director Griswold, Director Kelly, Director Lauretti, Director Martland, and Director Van Winkle voted yes.

Directors	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Vice-Chairman Jarjura	Х		
David Damer	- <b>X</b>		
Timothy Griswold	X		
Dot Kelly	X		
Mark Lauretti	Х		
Theodore Martland	Х		
Ron Van Winkle	X		
Ad-Hocs			
Steve Edwards, Bridgeport			
Mark Tillinger, Bridgeport			
Bob Painter, Mid-Conn			
Warren Howe, Jr. Wallingford			

## MOTION TO TABLE RESOLUTION REGARDING CONTRACT FOR BENEFITS BROKER OF RECORD

Chairman Pace requested a motion to table the agenda item concerning the contract for benefits broker of record. The motion to table was made by Director Griswold.

**RESOLVED:** That the Chairman or President of CRRA is hereby authorized to execute the Health and Welfare Broker-of-Record Agreement with RC Knox & Company for the period February 2, 2011 through January 31, 2014 for a total fixed fee of \$89,385 as presented and discussed at this meeting.

Director Lauretti seconded the motion.

Director Griswold said although there was a good discussion on this matter by the committee a conclusion was not reached. He asked that the matter be tabled.

The motion to table was approved unanimously by roll call. Chairman Pace, Vice-Chairman Jarjura, Director Damer, Director Edwards, Director Griswold, Director Howe, Director Kelly, Director Lauretti, Director Martland, Director Mullane, Director Painter, Director Tillinger, and Director Van Winkle voted yes.

Directors	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Vice-Chairman Jarjura	X		8
David Damer	X	'	
Timothy Griswold	X		
Dot Kelly	Х		
Mark Lauretti	Х		
Theodore Martland	Х		
Nichols Mullane	X		
Ron Van Winkle	X		
Ad-Hocs			
Steve Edwards, Bridgeport	X		
Mark Tillinger, Bridgeport	X		
Bob Painter, Mid-Conn	X		
Warren Howe, Jr. Wallingford	X		

#### **EXECUTIVE SESSION**

Chairman Pace requested a motion to enter into Executive Session to discuss pending litigation, real estate acquisition, pending RFP's, and personnel matters with appropriate staff. The motion made by Director Martland and seconded by Director Damer was approved unanimously by roll call. Chairman Pace requested that the following people be invited to the Executive Session in addition to the Directors:

Tom Kirk

Jim Bolduc

Peter Egan

Ron Gingerich, Development Env. Compliance & IT Manager

Laurie Hunt, Esq.

Virginia Raymond, Senior Operations Analyst

Steve Wawruck, Mid-Connecticut Project Ad-Hoc

Bob Painter, Mid-Connecticut Project Ad-Hoc

Peter Boucher, Esq. and John Farley, Esq. of Halloran & Sage

Richard Goldstein, Esq. of McElroy, Deutsch, Mulvaney & Carpenter/PH, LLP

Larry Persico, Esq. of Brown Rudnick

The motion to move into Executive Session was approved unanimously by roll call. Chairman Pace, Vice-Chairman Jarjura, Director Damer, Director Edwards, Director Griswold, Director Howe, Director Kelly, Director Lauretti, Director Martland, Director Mullane, Director Painter, Director Tillinger, and Director Van Winkle voted yes.

Directors	Aye	Nay	Abstain
·			
Michael Pace, Chairman	X		
Vice-Chairman Jarjura	X		
David Damer	X		
Timothy Griswold	Х		
Dot Kelly	X		
Mark Lauretti	Х		
Theodore Martland	X		
Nicholas Mullane	Х		
Ron Van Winkle	X		
Ad-Hocs			
Steve Edwards, Bridgeport	Х		
Mark Tillinger, Bridgeport	X		
Bob Painter, Mid-Conn	X		
Warren Howe, Jr. Wallingford	Х		

The Executive Session began at 10:20 a.m. and concluded at 10:40 a.m. Chairman Pace noted that no votes were taken in Executive Session.

The meeting was reconvened at 10:40 a.m., the door was opened, and the Board secretary and all members of the public were invited back in for the continuation of public session.

#### **PRESIDENT'S REPORT**

Mr. Kirk noted that Director Auletta joined the Board by phone from Berlin Germany and that Director Wawruck was also present in person.

Mr. Kirk said the Southeast Project refunding had been finalized. He said it was a very successful project as the market timing worked out to the project's advantage and there was an exceptional demand for the re-issue of the bonds with an overall total savings of \$2.5 million for the project after issuance fees. Mr. Kirk said the project enjoys exceptional electrical revenues, has a large reserve, a competitive tip fee and has been successful for the member towns and CRRA.

Mr. Kirk said that Director Mullane serves on the SCRRA Board in addition to his role on the CRRA Board. Director Mullane said that the SCRRA Board is very pleased with the results. SCRRA Director Mr. Tyminski said that the SCRRA Board and management are quite happy with the result. He said it took a long time for tis refunding to be resolved and fortunately the market did not move away from the pricing.

Mr. Kirk said the Bridgeport Project pay-out of funds has been approved by the Board. He said it is essentially the last of the substantial payouts. Mr. Kirk said many of the SWEROC member towns have agreed to join the recycling transfer option up to the Mid-Connecticut Project. He said there are still a number of issues to resolve in particular whether SWEROC as an entity will continue to participate or whether it will be a town by town basis. Mr. Kirk said most importantly however those member towns will have a single stream option provided by CRRA.

Mr. Kirk said the Town of Trumbull has opted to exit the SWEROC Project and indicated its desire to continue to consider use of CRRA's facilities for single stream.

Mr. Kirk said operating results are posted on the CRRA web site and are also contained in the supplemental package. He said there is a negligible surplus for the Mid-Connecticut, Southeast, and Bridgeport property division which indicates budgeting is on track. He said there is a small operating deficit forecasted for the Southwest recycling group due largely to commodities and volume issues.

Mr. Kirk said on the legal side defense costs are substantial and impact the tipping fee which management works to reduce. Mr. Kirk said the RTC bankruptcy claim has been settled leaving the abandoned property of the bankrupt asset holder on the Shelton landfill which will likely be resolved with minimal costs in the next few months.

Mr. Kirk said a lawsuit was filed against CRRA concerning the evaluation and consideration of the operating contract for the Mid-Connecticut facility, a court date for which is set for the next Monday. He said there are no new developments in the MDC action demanding CRRA responsibility for MDC costs after expiration of the present operating agreement an issue which management expects to be resolved this spring or summer.

Mr. Kirk said operating results indicate tonnage continues to be flat which is indicative of tepid economic recovery. He said the Mid-Connecticut down time trend continues to improve although the trend is not at desired availability. Mr. Kirk said the boiler pressure parts investment improvements approved earlier in this meeting will likely improve that favorably and trends toward the 90% plus availability in the boilers goal.

Mr. Kirk said recycling is showing some growth however, the benefit of single stream is flattening out as most towns planning to move towards single stream has already done so or are currently in the process. He said double digit increases will probably flatten out to a 7-9% increase annually in recycling. Mr. Kirk said recycling continues to grow while waste is declining.

#### RESOLUTION REGARDING O&M CONTRACTS

Chairman Pace requested a motion on the above referenced item. The motion was made by Vice-Chairman Jarjura.

WHEREAS, the Connecticut Resources Recovery Authority ("CRRA") was established pursuant to The Connecticut Solid Waste Management Services Act, (the "Act") codified at Chapter 446e of the Connecticut General Statutes, Conn. Gen. Stat. § 22a-257 et seq., for the performance of an essential public and governmental function; specifically, the provision of solid waste management services and the recovery of resources from solid waste; and

WHEREAS, under the Act, CRRA has the responsibility and the authority to provide solid waste disposal and resource recovery systems and facilities, and solid waste management services, where necessary and desirable throughout the State of Connecticut; and

WHEREAS, CRRA is authorized by the Act to design, acquire, lease, construct, alter, reconstruct, improve, enlarge or extend, own, operate, maintain and finance solid waste facilities, and to make provision for the management of such facilities, the manufacturing, processing and

transportation operations necessary to derive recovered resources from solid waste, and the contracting for the sale of such; and

WHEREAS, in furtherance of its statutory responsibilities and pursuant to its statutory authority, CRRA created the refuse-derived fuel Mid-Connecticut Resource Recovery Facility (the "Facility") owned by CRRA; and

WHEREAS, the current agreements for the operation and maintenance of the Facility will expire December 30, 2011 and May 30, 2012; and

WHEREAS, CRRA has deemed that one entity operating and maintaining the entire Facility along with CRRA's management of the Facility is in the best interests of the municipalities and regions served by the Facility; and

WHEREAS, CRRA has completed a publicly advertised competitive procurement process that included receipt of qualification statements from interested parties, receipt of bids/proposals from invited parties: Covanta Energy, Inc., ENGEN, LLC, Metropolitan District Commission, NAES Corporation, and Wheelabrator Technologies, Inc., and an evaluation of all final submittals, without disqualification, including information received in the course of interviewing the interested firms; and

WHEREAS, NAES Corporation("NAES"), based on all of the criteria employed by CRRA in the evaluation, analysis and comparison of all submittals received, has been found by CRRA to have submitted the most responsive bid and has been determined to be the most qualified and responsive bidder for the operation and maintenance of the Facility; and

WHEREAS, CRRA has determined that the operation and maintenance of the Facility by NAES upon expiration of the current operation and maintenance agreements will provide valuable assistance to CRRA in the performance of CRRA's statutory responsibilities and in carrying out its duties and responsibilities as established in its mission statement; and

WHEREAS, CRRA now wishes to retain NAES for the performance of certain operation and maintenance services at the Facility, and NAES is willing to perform those services pursuant to the terms and conditions of the Agreement;

**NOW, THEREFORE, BE IT RESOLVED**, The President is hereby authorized to execute an agreement with NAES for the Operation and Maintenance of the Mid-Connecticut Resource Recovery Facility, substantially as presented and discussed at this meeting.

The motion was seconded by Director Martland.

Mr. Gingerich read the above referenced resolution onto the record for benefit of the public.

Chairman Pace said CRRA is bound by law to a legislative act which governs the bid process. He said the Board has spent the last ten years bringing CRRA out of bankruptcy and are now in the process of changing that model as Wallingford and Bridgeport Projects have expired and CRRA examines how best to move forward with the Mid-Connecticut and Southeast facility. Chairman Pace said past issues have been reviewed to find the best service for the State of Connecticut in the future. He

said management and the Board feel combining the operation and maintenance of the facilities under a single contractor will improve the coordination of the maintenance activities, provide cost savings, enhance accountability, promote efficiencies and reduce other costs standardized within the operation and will streamline functions like auditing, accounting and inventory. Chairman Pace said there were six bidders which went through the process.

Director Damer said as the Chairman of the Policies & Procurement Committee he would like to comment on this process. He thanked the management team for their efforts and guidance. Director Damer said CRRA adhered to both the letter and the intent of the statute as well as procurement standards and procedures which ensure a scrupulously fair and competitive bidding process. He said the Board was very pleased in the interest in the bid process and the bidders. Director Damer said the evaluation process of those proposals was meticulous, comprehensive, thorough and impartial. He said management considered both innovative and creative ways to perform these services. Director Damer said the final result is a cost effective bid which was competitively obtained which the Board is certain will serve the best interest of the towns, citizens, business and the environment of Connecticut for many years to come.

Director Martland, Chairman of the Finance Committee, stated this operations maintenance contract will save the towns and residents of Connecticut millions in waste disposal. He said in addition by paying off the bonds and entering into a new power contract the tipping fee can be provided at a net cost of service which will save tens of millions in the coming years.

Vice-Chairman Jarjura said in his opinion the purchasing procurement process is one of the most comprehensive and thorough which he has seen in government service during his twenty five years of service. He thanked management as well for their efforts and the Board members for their diligence. Vice-Chairman Jarjura said he is going to support this resolution which is in the best interest of CRRA and more importantly the best interest of the communities as it puts everyone in a competitive cost effective situation. He said as the head of one of the largest municipalities in the State of Connecticut his fiduciary obligation lies with his constituents. Vice-Chairman Jarjura said this is an opportunity to save in this terrible economy and will afford his residents the opportunity to stay as a municipal consortium with CRRA while allowing CRRA to be competitive with the private sector.

Vice-Chairman Jarjura said he was most concerned during this process that no jobs were exported as unemployment rates are high. He said a condition of the RFP process was that whoever was selected as contractor must make a commitment that all of the current employees within the facilities are offered an opportunity to stay. Vice-Chairman Jarjura said he believes this will be a seamless change with the new operators and there are no job loss concerns.

Chairman Pace said the CRRA Board has always respected the employees and the work they do, and those employees will be offered a job at their current salary levels. He said if they choose to stay (which is encouraged due to their institutional knowledge) a job is available.

Director Auletta said that this was a comprehensive, organized and well executed process. He said the analysis of bids was extremely well done and the conclusion reached is clearly the right decision. He said he has been in this business for twenty seven years and this process was by far the best he has seen.

Chairman Pace asked if management did anticipate a tip fee reduction. Mr. Kirk replied yes. He said reduction was expected to be about 10%.

Director Griswold said coming from a small town himself, this is a great step. He said the Board and management team from 2002 began with a goal of reducing costs and of improving service to the towns which this helps to do. Director Griswold said the MAC Committee represents the member towns, many of which will soon be signing municipal service agreements. He said having a lower cost assurance will make the towns more inclined to sign up with CRRA in the future. He said the MAC Committee has received this information positively.

Director Lauretti said one of the missions of the CRRA Board is to be progressive and this contract certainly represents current market conditions both financially and operationally. He said the current contract is twenty to thirty years old and CRRA is keeping pace with the market place which is positive for everyone.

Director Mullane said he is a newer member of the Board and has served for about a year. He said he is pleased with the attention and objective process which ultimately provided savings and a new model which can be spread and taken advantage of.

Director Wan Winkle said the Board is not making this decision lightly and is constantly pushing management to save dollars. He said the Board has a fiduciary responsibility to the member towns to select the most qualified, cost efficient, and most effective bid for this organization which drives this decision. Chairman Pace thanked management for their efforts.

The motion was approved by roll call. Chairman Pace, Vice-Chairman Jarjura, Director Auletta, Director Damer, Director Griswold, Director Kelly, Director Lauretti, Director Martland, Director Mullane, Director Van Winkle, and Director Wawruck voted yes. Director Painter abstained

Directors	Aye	Nay	Abstain
Michael Pace, Chairman	X		
Vice-Chairman Jarjura	X		
Louis Auletta	X		
David Damer	X		
Timothy Griswold	X		
Dot Kelly	X		
Mark Lauretti	Х		
Theodore Martland	Х		
Nicholas Mullane	Х		
Ron Van Winkle	Х		
Ad-Hocs			
Steve Edwards, Bridgeport			
Mark Tillinger, Bridgeport			
Bob Painter, Mid-Conn			Х
Steve Wawruck, Mid-Conn	X		
Warren Howe, Jr. Wallingford			

#### **ADJOURNMENT**

Chairman Pace requested a motion to adjourn the meeting. The motion to adjourn made by Vice-Chairman Jarjura and seconded by Director Martland was approved unanimously.

There being no other business to discuss, the meeting was adjourned at 12:35 p.m.

Respectfully submitted,

Moira Benacquista

Secretary to the Board/Paralegal

TAB 3

#### REGARDING THE ADOPTION OF THE FISCAL YEAR 2012 SOUTHWEST DIVISION OPERATING BUDGET AND TIP FEE

**RESOLVED:** That the fiscal year 2012 SouthWest Division operating budget be adopted substantially in the form as presented and discussed at this meeting; and

**FURTHER RESOLVED:** That a municipal solid waste tip fee of \$65.11 per ton be adopted for contracted member waste.

## Fiscal Year 2012 Southwest Division Proposed Operating Budget

January 27, 2011

Attached is the proposed operating budget and tip fee for the SouthWest Division.

#### **EXECUTIVE SUMMARY**

- The proposed operating budget totals \$16,993,716, reflecting an increase of \$247,950 or 1.5% from fiscal year 2011 due to an increase in tip fee based on contract. The proposed budget assumes 261,000 tons of MSW.
- The tip fee of \$65.11 per ton includes a contract operating cost of \$63.03 per ton and administration fee of \$2.08 per ton.

#### CRRA / SOUTHWEST DIVISION MSW OPERATIONS

MEMBER TIP FE			ACTUAL FY10		ADOPTED FY11		PROPOSED FY12
	DESCRIPTION	Jar	n 10 - Jun 10	Ju	1 10 - Jun 11	Ju	111 - Jun 12
	Member Tip Fee MSW	\$	63.77	\$	64.16	\$	65.11
BUDGET ASSUM	PTIONS						
Operating Fee	Wheelabrator Contract Operating Charges	\$	61.77	\$	62.11	\$	63.03
per ton	CRRA Administration Fee	\$	2.00	\$	2.05	\$	2.08
	Tip Fee	\$	63.77	\$	64.16	\$	65.11
Member Town	Bethany		735		1,652		1,652
Minimum	Bridgeport		29,763		60,808		60,808
	Easton		1,385		2,912		2,912
	Fairfield		17,322		48,000		48,000
	Milford		16,496		41,457		41,457
	Monroe		3,889		12,339		12,339
	Orange		2,540		5,500		5,500
	Shelton		7,630		18,102		18,102
	Stratford		13,053		27,144		27,144
	Trumbull		8,872		19,945		19,945
	Westport		8,794		19,500		19,500
	Woodbridge		1,576		3,641		3,641
Total Tonnage Commitment	MSW tons		112,055		261,000		261,000
REVENUE						-	D OD OGED
			ACTUAL	1	ADOPTED	P	PROPOSED
	DECODIDATION	Τ.	FY10	τ	FY11	Υ	FY12
	DESCRIPTION	Jai	n 10 - Jun 10	Ju	1 10 - Jun 11	Jü	l 11 - Jun 12
37-001-000-40101	Member Tip Fee	\$	7,059,466	\$	16,745,766	\$	16,993,716
37-001-000-xxxxx	Use of Prior Years Fuel Credit	\$	86,282	\$	-	\$	-
EXPENSES	Total Revenue	\$	7,145,749	\$	16,745,766	\$	16,993,716
27 001 502 52701	Wheelshuston Contract Operating Changes	<b>C</b>	6,921,639	æ	16 210 715	<b>C</b>	16 450 925
37-001-503-52701 37-001-501-57872	Wheelabrator Contract Operating Charges Direct Operational & Overhead	\$ <u>\$</u>	224,110	\$ \$	16,210,715 535,050	\$ _\$	16,450,835 542,880
	Total Expenditures	\$	7,145,749	\$	16,745,766	\$	16,993,716
	Balance	\$	-	\$	_	\$	-
•	Dalance	Ψ	-	Ψ		Ψ	

TAB 4

#### RESOLUTION REGARDING DELIVERY OF COVER SOILS TO THE HARTFORD LANDFILL

**RESOLVED:** That the President is hereby authorized to enter into a contract with Clean Harbors Environmental Services, Inc. for delivery of soil to be used as contouring and cover material at the Hartford Landfill, and as approved by the Connecticut Department of Environmental Protection, substantially as discussed and presented at this meeting.

### **Connecticut Resources Recovery Authority**

## Contract Summary for Contract Entitled

#### **Special Waste Cover Soils Letter Agreement**

Presented to the CRRA Board on:

January 27, 2011

Vendor/ Contractor(s):

Clean Harbors Environmental Services,

Inc.

Effective date:

November 24, 2010

Contract Type/Subject matter:

Letter Agreement. Delivery of DEP

approved soil to the Hartford Landfill to

be used as cover material.

Facility (ies) Affected:

Hartford Landfill

**Original Contract:** 

This is the original contract

Term:

Through June 30, 2011

Contract Dollar Value:

\$80,000 (up to 1,000 tons at \$80/ton).

This is a REVENUE Contract.

Amendment(s):

None

Term Extensions:

Not applicable

Scope of Services:

Delivery of DEP approved soil to the

Hartford Landfill to be used as contouring and cover material.

Generator – United Technologies Corp.

Other Pertinent Provisions:

None

## Connecticut Resources Recovery Authority Hartford Landfill Delivery of Cover Soil

January 27, 2011

#### **Executive Summary**

CRRA has contracted with Clean Harbors Environmental Services, Inc. to deliver up to 1,000 tons of DEP approved soil generated in Bridgeport, Connecticut to the Hartford Landfill for use as contouring and cover material.

In accordance with Section 5.11 (<u>Market Driven Purchases and Sales</u>) of CRRA's Procurement Policies and Procedures, this is to report to the CRRA Board of Directors that CRRA has entered into this market driven transaction, and to seek Board approval of the transaction.

#### **Discussion**

Although the Hartford landfill ceased accepting solid waste on December 31, 2008 and no longer needs soil for daily cover, CRRA continues to need upwards of 115,000 tons of soil to support landfill closure activities, and is still permitted to accept DEP approved soil to shape and grade the landfill surface in preparation for final closure.

Based on CRRA's need for DEP approved soils to support landfill closure activities, and in accordance with Section 5.11 (Market Driven Purchases and Sales) of CRRA's Procurement Policies and Procedures, CRRA management periodically identifies prospective sources of non-virgin soils, acceptable to DEP, that can be used as cover and contouring materials for the landfill closure, and for which a delivery charge can be assessed to the generator or deliverer of the soil. CRRA then negotiates a delivery price for the soil with the company that generates or otherwise is managing such soil. CRRA staff has established a list of approximately 20 companies (e.g., construction contractors, environmental remediation companies, environmental consultants) and periodically contacts companies to determine if they have quantities of such soil for shipment to the landfill.

In order to reach out to more potential soil suppliers, in July 2010, staff advertised an "Expression of Interest for Soils" in the following publications throughout Connecticut:

Connecticut Post Hartford Courant Manchester Journal Inquirer New Haven Register Waterbury Republican-American LaVoz Hispania de Connecticut Northeast Minority News

Additionally, the Expression of Interest for Soils was submitted for posting on the DAS website and the Environmental Professionals of Connecticut website, as well as CRRA's website.

Since that time, staff has received over 40 inquiries from owners, contractors, and consultants with potential sources of soil. Based on quantity, soil composition, the estimated delivery time frame, receipt of CTDEP approval of the soil for use as cover material, and the Mid-Connecticut Project Permitting, Disposal and Billing Procedures, CRRA staff make a determination whether or not the soil would be of use, and if so, negotiate a tip fee for soil delivered to the landfill with the generator or their representative.

CRRA staff received an inquiry from Clean Harbors Environmental Services, Inc. regarding this source of potential cover and contour material in October 2010. Based on CRRA's review of the analytical data provided, the soil was found to be acceptable for disposal at the Hartford landfill as it complied with CTDEP's "Contained In" policy. Many soils complying with this policy are not accepted at nearby Massachusetts landfills, and therefore, CRRA can command a much higher price for disposal. These are such soils. The only real competition for these soils in Connecticut is the Manchester landfill, which publishes a disposal rate for such soils of \$85/ton. Manchester has an advantage over CRRA in that it is permitted by CTDEP to "self-approve" compliant soils thereby bypassing the requirement that a soil generator also apply to CTDEP for authorization. Since soils accepted by CRRA cannot bypass CTDEP thereby making disposal at the Hartford landfill more onerous and costly for a potential source, CRRA negotiated a disposal price with Clean Harbors of \$80/ton.

CRRA staff believes that this price represents a satisfactory market price for such soil that is to be used as contouring material, and that acceptance of this soil is in the best interest of the member communities of the CRRA Mid-Connecticut Project.

#### **Financial Summary**

This will provide up to \$80,000 in revenues to the Mid-Connecticut project (1,000 tons at \$80.00 per ton). As of January 18, 2011, CRRA has received 793.34 tons of soil for a total of \$63,467.20 in revenue.

TAB 5

#### RESOLUTION REGARDING DELIVERY OF COVER SOILS TO THE HARTFORD LANDFILL

**RESOLVED:** That the President is hereby authorized to enter into a contract with Environmental Services Incorporated for delivery of soil to be used as contouring and cover material at the Hartford Landfill, and as approved by the Connecticut Department of Environmental Protection, substantially as discussed and presented at this meeting.

#### **Connecticut Resources Recovery Authority**

### Contract Summary for Contract Entitled

#### **Special Waste Cover Soils Letter Agreement**

Presented to the CRRA Board on:

January 27, 2011

Vendor/ Contractor(s):

Environmental Services Inc.

Effective date:

December 17, 2010

Contract Type/Subject matter:

Letter Agreement. Delivery of DEP

approved soil to the Hartford Landfill to

be used as cover material.

Facility (ies) Affected:

Hartford Landfill

**Original Contract:** 

This is the original contract

Term:

Through June 30, 2011

Contract Dollar Value:

\$150,000 (up to 10,000 tons at \$15/ton).

This is a REVENUE Contract.

Amendment(s):

None

Term Extensions:

Not applicable

Scope of Services:

Delivery of DEP approved soil to the

Hartford Landfill to be used as contouring and cover material. Generator – Goodwin College.

Other Pertinent Provisions:

None

## Connecticut Resources Recovery Authority Hartford Landfill Delivery of Cover Soil

January 27, 2011

#### **Executive Summary**

CRRA has contracted with Environmental Services, Inc. to deliver up to 10,000 tons of DEP approved soil generated in East Hartford, Connecticut to the Hartford Landfill for use as contouring and cover material.

In accordance with Section 5.11 (<u>Market Driven Purchases and Sales</u>) of CRRA's Procurement Policies and Procedures, this is to report to the CRRA Board of Directors that CRRA has entered into this market driven transaction, and to seek Board approval of the transaction.

#### **Discussion**

Although the Hartford landfill ceased accepting solid waste on December 31, 2008 and no longer needs soil for daily cover, CRRA continues to need upwards of 114,000 tons of soil to support landfill closure activities, and is still permitted to accept DEP approved soil to shape and grade the landfill surface in preparation for final closure.

Based on CRRA's need for DEP approved soils to support landfill closure activities, and in accordance with Section 5.11 (Market Driven Purchases and Sales) of CRRA's Procurement Policies and Procedures, CRRA management periodically identifies prospective sources of non-virgin soils, acceptable to DEP, that can be used as cover and contouring materials for the landfill closure, and for which a delivery charge can be assessed to the generator or deliverer of the soil. CRRA then negotiates a delivery price for the soil with the company that generates or otherwise is managing such soil. CRRA staff has established a list of approximately 20 companies (e.g., construction contractors, environmental remediation companies, environmental consultants) and periodically contacts companies to determine if they have quantities of such soil for shipment to the landfill.

In order to reach out to more potential soil suppliers, in July 2010, staff advertised an "Expression of Interest for Soils" in the following publications throughout Connecticut:

Connecticut Post Hartford Courant Manchester Journal Inquirer New Haven Register Waterbury Republican-American LaVoz Hispania de Connecticut Northeast Minority News

Additionally, the Expression of Interest for Soils was submitted for posting on the DAS website and the Environmental Professionals of Connecticut website, as well as CRRA's website.

Since that time, staff has received over 40 inquiries from owners, contractors, and consultants with potential sources of soil. Based on quantity, soil composition, the estimated delivery time frame, receipt of CTDEP approval of the soil for use as cover material, and the Mid-Connecticut Project Permitting, Disposal and Billing Procedures, CRRA staff make a determination whether or not the soil would be of use, and if so, negotiate a tip fee for soil delivered to the landfill with the generator or their representative.

This soil source is from Goodwin College in an area adjacent to a historic fuel oil tank that had leaked. The majority of this soil would be acceptable at Massachusetts landfills with which CRRA competes for this type of cover and contour material. Tip fees charged by those landfills are often in the single digits. Therefore, CRRA will typically price such soil in the mid-teens realizing that the additional transportation cost to ship Hartford area soils to southern Massachusetts is approximately \$6-\$7/ton. CRRA negotiated a disposal fee of \$15/ton with Environmental Services for this soil. It should be noted that in August 2010, CRRA negotiated a price of \$9/ton with RED Technologies, LLC for similar soils and ultimately RED shipped none of the soil to CRRA because it found a Massachusetts disposal facility that cost less, even factoring in the additional cost of transportation.

CRRA staff believes that this price represents a satisfactory market price for such soil that is to be used as contouring material, and that acceptance of this soil is in the best interest of the member communities of the CRRA Mid-Connecticut Project.

#### Financial Summary

This will provide up to \$150,000 in revenues to the Mid-Connecticut project (10,000 tons at \$15.00 per ton). As of January 18, 2011, CRRA has received 8,227.90 tons of soil for a total of \$123,418.50 in revenue.

TAB 6

# RESOLUTION REGARDING TIER 1 SHORT-TERM, TIER 1 LONG-TERM, TIER 2 AND TIER 3 MUNICIPAL SOLID WASTE MANAGEMENT SERVICES AGREEMENTS FOR THE PROVISION OF ACCEPTABLE SOLID WASTE AND ACCEPTABLE RECYCLABLES SERVICES

**RESOLVED:** The President is hereby authorized to enter into Tier 1 Short-Term, Tier 1 Long-Term, Tier 2 and Tier 3 municipal solid waste management services agreements ("MSAs") for the provision of acceptable solid waste and acceptable recyclables services with Connecticut municipalities, substantially as presented and discussed at this meeting.

#### **CONTRACT SUMMARY**

#### **For Contracts Entitled**

# TIER 1 SHORT-TERM, TIER 1 LONG-TERM, TIER 2 AND TIER 3 MUNICIPAL SOLID WASTE MANAGEMENT SERVICES AGREEMENTS FOR THE PROVISION OF ACCEPTABLE SOLID WASTE AND ACCEPTABLE RECYCLABLES SERVICES

Presented to the CRRA Board:	January 27, 2011
Vendor/Contractor(s):	Connecticut municipalities
Contract Type/Subject matter:	Municipal Services Agreement ("MSA")
Facility(ies)/Project(s) Affected:	Mid-Connecticut Project
General:	There are four options of MSA for municipalities to consider: Tier 1 Short-Term, Tier 1 Long-Term, Tier 2 and Tier 3.
	Please see the attached table for a summary of the key terms and provisions of each.
Effective Date:	November 16, 2012
Term:	Please see attached table
Term Extensions:	None
Disposal Fees:	Please see attached table
Delivery Standard:	Acceptable Solid Waste and Acceptable Recyclables in accordance with Mid-Connecticut Permitting, Disposal & Billing Procedures
Credit Security:	None



### MID-CONNECTICUT SYSTEM MUNICIPAL SERVICE AGREEMENTS ("MSAs")

#### **SUMMARY AND COMPARISON OF KEY TERMS**

ltem	Tier 1 Short-Term MSA	Tier 1 Long-Term MSA	Tier 2 Contract MSA	Tier 3 Renewal MSA	Spot Contract
Maximum FY13 Disposal Fee (inclusive of Service Discounts and Fees, but not including any potentially applicable surcharges)	\$63.00	\$61.00	\$65.00	\$61.00	Negotiated
Guaranteed Availability of MSA Option	Through 07/01/11	Through 07/01/11	07/01/11 Through 11/15/12 <sup>1</sup>	Through 07/01/11	As Capacity Permits
Nominal Term <sup>2</sup>	5 Years (Through 06/30/17)	15 Years (Through 06/30/27)	3 Years (Through 06/30/15)	15 Years (Through 06/30/27)	Less than 1 Year
CRRA Commitment to Take Waste for Disposal	Yes	Yes	Yes <sup>3</sup>	Yes	Yes <sup>3</sup>
Municipality's Commitment of All MSW and Residential Recyclables Generated Within its Borders	Yes	Yes	No	No	No
Minimum Tonnage Commitment (Put-or-Pay)	No	No	Yes⁴	Yes⁴	Yes
Tonnage Cap	No	No	Yes⁵	No <sup>6</sup>	Yes⁵
Per-Ton Service Fee or Discount to Base Disposal Fee <sup>7</sup>	\$0.00	\$2.00 Service Discount <sup>8</sup>	\$2.00 Service Fee <sup>8</sup>	\$2.00 Service Discount <sup>8</sup>	Market Rate
Price-Triggered "Opt-Out" Provision	Yes	Yes	No	No	No
If All Waste Within Borders Is Not Delivered	Breach and, If Not Remedied Within 6 Months, Termination	Breach and, If Not Remedied Within 6 Months, Termination	N/A	N/A	N/A
Transfer Station Usage Surcharge	No	No	Yes	No	N/A
Transfer Station Fuel Surcharge	Yes	Yes	Yes	Yes	Yes
MSW Most-Favored-Nation Commitment (Collective Terms and Conditions)	Yes	Yes	No	Yes	No
Recycling Most-Favored-Nation Commitment	Yes	Yes	No	Yes	No
Eligibility for Recycling Rebates	Yes <sup>9</sup>	Yes <sup>9</sup>	No	Yes <sup>9</sup>	No
Expiration Date	Term <sup>10</sup>	2027	Term <sup>10</sup>	2027	Term <sup>10</sup>

<sup>&</sup>lt;sup>1</sup> Capacity permitting.

Most MSAs expire on November 15, 2012, but there are a variety of other expiration dates. All MSAs will be structured so that they expire on June 30<sup>th</sup>. For example, the first contract year for most MSAs will be 7 months and 15 days to get from November 15, 2012 to June 30, 2013. Subsequent contract years will be from July 1<sup>st</sup> through the following June 30<sup>th</sup>.

<sup>&</sup>lt;sup>3</sup> CRRA will charge a higher price for tons above the tonnage cap or reserved quantity.

<sup>&</sup>lt;sup>4</sup> On all waste under municipal control (i.e., municipality either directly or indirectly pays for the disposal of the waste).

MSW will be accepted, but customer will be assessed a proportional share of any net increase in CRRA costs (e.g., exporting waste to alternative disposal site).

<sup>&</sup>lt;sup>6</sup> No tonnage cap for waste under control of the municipality and generated within the borders of the municipality.

CRRA's base disposal fee will be based on CRRA's net cost of operation.

<sup>&</sup>lt;sup>8</sup> First year service fee/discount. In subsequent years, service fee/discount will be 4% of the base disposal fee.

<sup>&</sup>lt;sup>9</sup> Rebates may be issued after the CRRA Board of Directors declares a surplus for a fiscal year.

 $<sup>^{10}</sup>$  If offered after "Guaranteed Availability" date, term can be no later than 2027.

# TIER 1 SHORT-TERM, TIER 1 LONG-TERM, TIER 2 AND TIER 3 MUNICIPAL SOLID WASTE MANAGEMENT SERVICES AGREEMENTS FOR THE PROVISION OF ACCEPTABLE SOLID WASTE AND ACCEPTABLE RECYCLABLES SERVICES

January 27, 2011

#### **Executive Summary**

The current municipal services agreements ("MSAs") between CRRA and the 70 municipalities that are members of the Mid-Connecticut Project expire November 15, 2012. In consultation with the municipalities, CRRA has developed four options for consideration by the municipalities for new MSAs: Tier 1 Short-Term, Tier 2 Long-Term, Tier 2 and Tier 3. This resolution is to request approval of the CRRA Board of Directors for the President to enter into these MSAs with municipalities for acceptable solid waste and acceptable recyclables services.

#### **Discussion**

With the looming expiration of the current MSAs, in 2007 CRRA management began to reach out to member municipalities to get their input into the form that future MSAs should take. Based on that input, CRRA developed a draft Tier 1 MSA that was provided to the municipalities for review and comment in April 2010. As opposed to the current MSAs, the Tier 1 MSA would not require minimum tonnage commitments, but it would have required municipalities to institute "flow control" and to commit to the project all of the waste generated within their borders.

CRRA received over 100 comments from 14 municipalities and 2 regional organizations, including extensive comments from the Capitol Region Council of Governments. CRRA prepared a document responding to each comment and provided it to the municipalities in July 2010. At the same time CRRA provided to the municipalities a revised draft of the Tier 1 MSA and a draft of the Tier 2 MSA. The Tier 2 MSA would include minimum tonnage commitments and tonnage caps, but they would be based on the waste under the municipality's control (i.e., the municipality, either directly or indirectly, paid for its disposal), rather than on all of the waste generated within the municipality's borders.

During July and August 2010, CRRA held three workshops to present information about the MSAs and to get feed-back from municipal officials. CRRA also received additional written comments from several municipalities and regional organizations.

CRRA and the municipalities mutually agreed that the target date for municipalities to make their decisions on the MSAs would be July 1, 2011 and that CRRA would make the final versions of the MSAs available to them by December 31, 2010. By letter dated December 30, 2010, CRRA notified the municipalities that the MSAs were available on CRRA's web site.

Waterbury's MSA does not expire until June 30, 2013. While some of the other MSAs had an earlier expiration date, they have all been extended to November 15, 2012.

Taking into account all of the comments CRRA had received, CRRA split the Tier 1 MSA into two different MSAs, one with a term of 5 years ("Short-Term) and the other with a term of 15 years ("Long-Term"). Under either Tier 1 MSA, the municipality would still have to commit all of the waste generated within its borders, but CRRA would leave it up to the municipality to determine how it would fulfill that obligation. If it could do so in a way that did not require a "flow control" ordinance, it was free to do so.

While the key terms and provisions of the revised Tier 2 MSA was largely unchanged from the July version, CRRA decided to offer municipalities an additional option: the Tier 3 MSA. The Tier 3 MSA is subtitled a "renewal" MSA. That is because the Tier 3 MSA retains practically all of the key terms and provisions of the current MSAs, except that the Tier 3 MSA explicitly includes recyclables whereas the current MSAs do not. The Tier 3 MSA includes minimum tonnage commitments for the waste under a municipality's control and it commits the municipality for 15 years (i.e., it does not have an opt-out provision under which a municipality can terminate the MSA if the disposal fee is above a specified level).

As specified in the attached table, the maximum disposal fee (including service discounts and services fees) for FY13 is set at \$61 per ton for the Tier 1 Long-Term and Tier 3, \$63 for Tier 1 Short-Term, and \$65 for Tier 2.

**TAB 7** 

# RESOLUTION REGARDING PURCHASE AND INSTALLATION OF A NEW INSTRUMENT AIR COMPRESSOR AND ASSOCIATED EQUIPMENT FOR THE MID-CONNECTICUT POWER BLOCK FACILITY

**RESOLVED:** That the President is hereby authorized to execute an agreement for the purchase and installation of a new instrument air compressor and associated equipment for the Mid-Connecticut Power Block Facility with Air Compressor Engineering Co., Inc., substantially as presented and discussed at this meeting.

#### **CONTRACT SUMMARY**

#### **For Contract Entitled**

# AGREEMENT FOR THE PURCHASE AND INSTALLATION OF A NEW INSTRUMENT AIR COMPRESSOR AND ASSOCIATED EQUIPMENT FOR THE MID-CONNECTICUT POWER BLOCK FACILITY

Presented to the CRRA Board:	January 27, 2011
Vendor/Contractor(s):	Air Compressor Engineering Co., Inc.
Effective Date:	Upon Execution
Term:	Upon CRRA's acceptance of the work; the work must be completed within 75 days of CRRA's issuance of the Notice to Proceed
Term Extensions:	N/A
Contract Type/Subject matter:	Equipment Replacement
Facility(ies)/Project(s) Affected:	Mid-Connecticut Power Block Facility
Original Contract:	N/A
Contract Dollar Value:	\$311,563.00
Amendment(s):	N/A
Scope of Services:	Furnish all labor, materials, supplies, tools, equipment and other facilities and necessary appurtenances or property for or incidental to purchase and install a new instrument air compressor and associated equipment.
Bid Security:	Bid Bond for 10% of the bid price submitted
Security:	Performance and Payment Bonds required
Budget Status:	The project will be funded from the EGF Reserve

## PURCHASE AND INSTALLATION OF A NEW INSTRUMENT AIR COMPRESSOR AND ASSOCIATED EQUIPMENT FOR THE MID-CONNECTICUT POWER BLOCK FACILITY

January 27, 2011

#### **Executive Summary**

This is to request approval of the CRRA Board of Directors for the President to enter into an agreement with Air Compressor Engineering Co., Inc. ("ACE"), to furnish all labor, materials, supplies, tools, equipment and other facilities and necessary appurtenances or property for or incidental to the purchase and installation of a new instrument air compressor and associated equipment for the Mid-Connecticut Power Block Facility ("PBF"). The work must be completed within 75 days of CRRA's issuance of the "Notice to Proceed." The work is covered by Connecticut's prevailing wage requirements.

#### **Discussion**

Many of the control valves and processes at the PBF are pneumatically actuated. Currently, there are two air compressors and associated equipment that provide the air flow and pressure necessary for the operation of theses valves and processes. These compressors are located in the Electric Generating Facility and serve the PBF. Both of the air compressors are original equipment and both have suffered some deterioration in their capacity and efficiency; however, more importantly, additional pneumatically-actuated valves and processes have been added over the years to the extent that both air compressors must now be operated at capacity in order to supply the needed air flow and pressure. Not having adequate reserve and back-up on the air flow and pressure presents a level of risk that should be addressed. The purpose of this solicitation is to add a third air compressor and associated equipment, which will serve as the primary compressor to support facility needs, and relegate the two old compressors to serve as backup units so that we have adequate reserve and back-up on the air flow and pressure system.

CRRA developed a scope of work for the project. The work will involve, but not be limited to, the manufacture, assembly, delivery, pre-delivery testing and installation of the following:

- One 200-HP Rotary Screw 'Oil Free' Air Compressor;
- One Heat of Compression Air Dryer; and
- One 3800 gallon Vertical ASME Air Receiver.

The project was solicited through a public procurement process.

The project was advertised in the following publications on Sunday, November 21, 2010 (or as soon thereafter as possible):

Hartford Courant Manchester Journal Inquirer Waterbury Republican American LaVoz Hispania de Connecticut Northeast Minority News

The project was also posted on the CRRA and the State of Connecticut Department of Administrative Services ("DAS") websites.

A mandatory pre-bid conference for the project was held on December 8, 2010 and was attended by nine prospective bidders.

Sealed public bids were received on December 22, 2010. Bids were received from four bidders, and are tabulated as follows:

Bidder	Bid Price
Air Compressor Engineering Co., Inc.	\$311,563
All State Construction, Inc.	\$411,770
IMEC, Inc.	\$368,950
West State Mechanical, Inc.	\$497,850

#### Recommendation

Based on the prices submitted by the bidders, CRRA management recommends that the work for purchase and installation of a new instrument air compressor and associated equipment at the PBF be awarded to ACE.

ACE previously performed almost identical work at the WPF for CRRA. CRRA staff was satisfied with the work ACE performed at the WPF and is satisfied that ACE is fully qualified to undertake the project.

#### **Financial Summary**

The project will be funded from the EGF Reserve Account. The FY 2011 capital budget contains \$700,000 for an upgrade to the control rack actuator for Turbine No. 6. This activity will not be undertaken this year. Instead, \$311,563 of the \$700,000 in funding initially budgeted for the turbine control rack actuator upgrade will be used for purchase and installation of the new instrument air compressor.

**TAB 8** 

### RESOLUTION REGARDING RATIFICATION OF EMERGENCY PROCUREMENT CONTRACT

**RESOLVED:** That the CRRA Board of Directors ratifies the Emergency Procurement as substantially presented and discussed at this meeting.

#### **Emergency Procurement Contract**

January 27, 2011

The following written evidence is being provided to the Board for ratification pursuant to Sections 2.2.12 and 5.10 of the CRRA Procurement Policy.

#### 2.2.12 "Emergency Situation"

"Emergency Situation" shall mean a situation whereby purchases are needed to remedy a situation that creates a threat to public health, welfare, safety or critical governmental or CRRA service or function. The existence of such a situation creates an immediate and serious need that cannot be met through the normal procurement methods and the lack of which would seriously threaten: (i) the health or safety of any person; (ii) the preservation or protection of property; (iii) the imminent and serious threat to the environment; or (iv) the functioning of CRRA. Any such situation shall be documented with written evidence of said situation.

#### 5.10 Emergency Procurements

In the event of an Emergency Situation as defined herein, the procedures for preapproval of Contracts in these Policies and Procedures by the Board do not apply. When the President, Chairman, or designee determines that an Emergency Situation has occurred, the President, Chairman, or their designee is authorized to enter into a Contract under either a competitive or sole source basis, in such amount and of such duration as the President, Chairman, or their designee determines shall be necessary to eliminate the Emergency Situation. Such Emergency Situation contract(s), with written evidence of said Emergency Situation, shall be presented to the Board for ratification as soon as practicable following the execution of the Contract. The Board shall ratify such emergency Contract unless it is determined that under no circumstances would a reasonable person believe that an Emergency Situation existed.

### **Emergency Procurement**

<u>Date</u> <u>Description</u>		<b>Contract Value</b>	<b>Vendor</b>	
1/6/2010	FY11 - Emergency purchase of a new	\$160,406.00	<u>AEM</u>	
	secondary shredder	Funding of this		
	rotor and rebuild	expenditure will		
	of associated stator	come from the		
		Facility Modification		
		Reserve. There are		
		adequate funds in the		
		Facility Modification		
		Reserve to fund this		
		expenditure.		

### Memorandum

To: Tom Kirk, CRRA President

CC: Peter Egan, Environmental Affairs & Development Director

From: Rich Quelle, Senior Engineer

**Date:** 01/06/2011

**Re:** Waste Processing Facility (WPF) - Emergency Repairs for a failed 1250 HP

Secondary Shredder Motor.

This is to inform you of an emergency repair to a 1250 Horsepower (HP) Secondary Shredder Motor for the processing lines at the WPF.

This purchase is crucial to the processing equipment at the WPF. Over the past year and a half two of the original Secondary Shredder motors that were upgraded from a 1000 HP to 1250 HP motor have detrimentally failed. This has left the WPF with two operating 1250 HP and one original 1000 HP motor as a spare.

Realizing that the upgraded 1000 HP to 1250 HP Secondary Shredder motors will not operate long-term due to being inferior engineered /designed for the rigorous application of being a direct-coupled shredder motor, CRRA has moved forward with a completely new custom built/full-framed 1250 HP motor for WEG. The CRRA Board approved the purchase of this motor but it will not be delivered until April-May 2011.

On December 14<sup>th</sup>, 2010 one of the operating 1250 HP motors failed. The failure was due to the rotor end bar rings separating and grounding inside the motor. At this point the 1000 HP spare was placed in service and the WPF is fully operational. However the WPF no longer has any spare Secondary Shedder motor(s). The motor that failed on the 14<sup>th</sup> needs a complete new rotor and a rewind of its stator.

After inspecting the failure and understanding the quickest options to get a viable Secondary Shredder spare motor for the WPF, CRRA Operation's Engineering has decided to have Siemens Motors (original equipment manufacturer –OEM that supplied the 1000 HP) build a completely new rotor for the failed unit and de-rate the Secondary Shredder motor back to 1000 HP instead of 1250 HP. Siemens offered the quickest delivery time of 10 weeks for a new rotor and as the OEM for

the 1000 HP has the best engineered solution at this time. CRRA Operation's Engineering will continue to investigate other options while this rotor is being constructed like buying a used motor with less horsepower that can fit into this application and possibly getting a loaned motor from the Detroit facility (sister plant to Mid-Conn.).

We mobilized Associated Electro-Mechanics, Inc. on an emergency basis to assist CRRA in implementing this replacement. This vendor an authorized repair facility for Siemens Motors and has previously provided services satisfactorily to CRRA. The emergency was considered critical to operations of the WPF. The cost of these repairs is \$160,406.00. This cost falls into FY11 budget.

I would be able to discuss this with you at your convenience.

Thomas D. Kirk

President, Duly Authorized

TAB 9

# RESOLUTION REGARDING THE AUTHORIZATION OF A CHANGE ORDER FOR THE ASH LOADOUT BUILDING CONSTRUCTION PROJECT AT THE POWER BLOCK FACILITY

**RESOLVED:** That the President is hereby authorized to execute a change order to the contract between CRRA and Merritt Contractors, Inc. for construction activities involving the Ash Loadout Building at the Mid-Connecticut Project Power Block Facility, substantially as presented and discussed at this meeting.

#### **Connecticut Resources Recovery Authority** Contract Change Order Summary for Contract entitled

#### PBF/Ash Loadout Building and Site Modifications between Connecticut **Resources Recovery Authority** And Merritt Contractors, Inc.

Presented to the CRRA Board on:

January 27, 2011

Vendor / Contractor(s):

Merritt Contractors, Inc.

Effective date:

**Upon Execution** 

Contract Type/Subject matter:

Change Order to Contract (Change Order No. 6)

Facility (ies) Affected:

**Power Block Facility** 

Change Order Dollar Value:

\$96,000

Original Contract Amount: \$2,069,000 Previous Change Orders:

\$206,728

Term Extensions:

Not Applicable

Scope of Services:

Change Order for various activities associated with construction of the Ash loadout building, including removal and replacement of steel plates in the building, modifications to bollards, additional underground pipe cleaning, foundation redesign, and removal of a concrete slab, among other

things.

Other Pertinent Provisions:

None

# Connecticut Resources Recovery Authority Mid-Connecticut Project –Power Block Facility Change Order for PBF/Ash Loadout Building and Site Improvements

January 27, 2011

#### **Executive Summary**

On August 1, 2008 CRRA and Merritt Contractors, Inc. (Merritt) executed a contract entitled PBF/Ash Loadout Building Modifications and Site Improvements.

This is to request approval of the CRRA Board of Directors for the President to execute a change order to the agreement with Merritt in the amount of \$96,000.00.

#### **Discussion**

CRRA and Merritt entered into a construction contract for expansion of the Ash Loadout Building and ancillary site improvement activities at the Power Block Facility on August 1, 2008. The original scheduled date of completion was December 31, 2008; however, this was in-turn extended to May 1, 2009. The work was substantially completed on September 17, 2009.

During the course of the construction several change orders were issued. Change Order No. 6 includes activities that have been completed by Merritt, and for which Merritt is due compensation. These activities include removal and replacement of steel plates in the building, modifications to bollards, additional underground pipe cleaning, foundation redesign, and removal of a concrete slab, among other things. Change Order No. 6 represents the final change order associated with this construction activity.

#### **Financial Summary**

This change order was contemplated when the FY2011 Mid-Connecticut Project Budget was developed, and adequate funds for these activities have been included in the budget. Specifically, the funds will come from the Facility Modification Reserve.

**TAB 10** 

### BOARD RESOLUTION REGARDING ADDITIONAL PROJECTED LEGAL EXPENDITURES

**WHEREAS**, CRRA has entered into Legal Service Agreements with various law firms to perform legal services; and

**WHEREAS**, the Board of Directors has previously authorized certain amounts for payment of fiscal year 2011 projected legal fees; and

**WHEREAS**, CRRA expects to incur greater than authorized legal expenses for General Counsel services;

**NOW THEREFORE, it is RESOLVED**: That the following additional amount be authorized for projected legal fees and costs to be incurred during fiscal year 2011:

Firm: Amount:

Halloran & Sage \$400,000

#### CONNECTICUT RESOURCES RECOVERY AUTHORITY

### Request regarding Authorization for Payment of Projected Additional Legal Expenses

January 27, 2011

#### **Executive Summary**

This is to request Board authorization of payment of additional projected fiscal '11 legal expenses.

#### Discussion:

At its May 2010 regular meeting, the Board of Directors expressed its preference for continuing to approve payment of fees for services rendered by the Authority's General Counsel, Halloran & Sage, on a quarterly basis. The board therefore authorized payment of approximately one-quarter of the projected annual total, and requested management to seek additional authorization every three months during the fiscal year. The board authorized payment of second quarter expenses on September 30, 2010.

We are now seeking board authorization to incur additional legal expenses on the terms set forth above for the third quarter of FY11.